# PAM CARTER, PhD

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Community College of Philadelphia, Business & Technology Division 1700 Spring Garden Street, B2-22, Philadelphia, PA 19130 215.751.8737 pcarter@ccp.edu

## **PROFESSIONAL HIGHLIGHTS**

#### **EXPERIENCE**

21 years of higher education experience involving strategic planning, academic program development and management, accreditation and assessment, faculty and staff development, online education, research, and teaching. 6 years of industry operations experience involving contracting, human resource management, and logistics.

#### EDUCATION

PHD, Business Administration (MIS and Organizational Behavior), Florida State University

*Dissertation*: "The Diffusion of Complex Technologies: A Study of Adaptation Processes during Implementation" – Investigation of the social, political, and technical factors and outcomes associated with the multi-stakeholder implementation of a university distance learning program.

MBA, Human Resource Management, University of Maryland

BIS, Applied Business Communications, George Mason University

Certificate of Procurement and Contract Management, University of Virginia

Sloan-C Certificate: Online Education Design and Delivery, The Sloan (now Online Learning) Consortium

## CERTIFICATIONS

Certified Information Systems Auditor (CISA) Project Management Professional (PMP) Senior Professional in Human Resources (SPHR) Society for Human Resource Management – Senior Certified Professional (SHRM-SCP)

## WORK EXPERIENCE

Community College of Philadelphia, Philadelphia, PA

### Dean, Business and Technology Division

Provide division leadership, oversight and vision for academic and student success to advance the College's mission, vision and strategic plan. Lead development, coordination and supervision of courses and degree offerings, promote instructional innovation, and enhance curricular offerings and program services to meet the diverse needs of students and Philadelphia employers. Ensure courses, programs and degree offerings are in compliance with academic and accreditation standards, and College requirements. Work collaboratively with senior leadership to develop and implement enrollment management and strategic planning. Plan, recommend, and implement budgets within the division, ensuring compliance with budget limitations and established fiscal policies. Co-led development of four-year Academic and Student Success Master Plan for academic programming, educational support services, enrollment management, academic operations, and student life divisions and departments in the College.

### Northcentral University, Prescott Valley, AZ

#### Assistant Dean, School of Business and Technology Management

Served 3900 students and 140 full- and part-time faculty, overseeing academic policy, human resources, and continuous improvement programs. Worked collaboratively with dean on strategic planning and strategy implementation. Fostered a culture of development and support, emphasizing communication, service delivery, and individual leadership. Managed recruitment and performance systems for faculty, associate directors, and operations manager. Worked with Compliance, Registrar, Enrollment, Student Services, Marketing, and Graduate School to facilitate cross-functional operations. Effectively investigated and resolved student and faculty issues, including grade appeals and policy exceptions. Established and maintained continuous improvement systems, including establishment of appropriate metrics, data management, and reporting processes to support assessment of student learning, specialized and regional accreditation, academic program review, student retention, and strategic planning initiatives.

Director of Curriculum Development, School of Business and Technology Management

Developed and managed strategic priorities for online academic program development. Directed curriculum and program development activities for bachelor, masters, and doctoral degrees and certificate programs spanning 17 specializations and a portfolio of 380 courses. Developed curriculum development budget and directed curriculum faculty. Managed projects involving personnel from various units internal and external to the university. Worked closely with Instructional Design and Center for Faculty Excellence personnel to effectively implement quality standards. Restructured curriculum development processes and contracted with lead faculty, subject matter experts, and instructional technology providers. Reviewed, developed, and revised articulation agreements.

2016 - present

2014 - 2015

2013-2014

#### Pam Carter, PhD Page 2

#### Carter & Company Consulting LLC, High Point, NC President

Provided learning and performance improvement services through client engagements in the higher education industry. Example projects include strategic planning, assessment program development, curriculum mapping, R&D for online education products, regional and professional accreditation advisement, and faculty/staff leadership development.

#### North Carolina A&T State University, Greensboro, NC

#### **Chairperson and Associate Professor, Department of Management**

Balanced priorities and needs among 500 students, 24 faculty, 2 staff members, senior university administrators, recruiters, and other external constituents. Led department strategic planning and restructuring of assurance of learning activities. Developed and managed department budget. Evaluated faculty/staff performance and participated in faculty promotion and tenure review processes. Monitored student enrollments; developed and implemented recruitment and marketing plans for undergraduate and graduate degrees and certificate programs. Collaborated with Registrar, Financial Aid, and other units across campus to resolve cross-functional issues. With faculty identified appropriate assessment metrics; collected and analyzed data; remediated problem areas; and established related policies, procedures, and curriculum changes. Managed fall, spring, and summer session schedules. Monitored student performance, advised students, established academic plans for returning students, and responded to student concerns. 2008-2010

### Associate Professor, Department of Management

Served as MIS Curriculum Program Lead. Established and maintained relationships with external constituents to inform MIS program development and strengthen student recruitment. Led research, development, and implementation of major MIS program revision, updating curriculum to better address current business needs and improve student placement outcomes. Mentored junior faculty and conducted research brown-bags to encourage research productivity. Teaching focus: Employee Relations, HR Analytics/HR Information Systems, Intro to Management Information Systems (web-enhanced)

## Florida State University, Tallahassee, FL

### Assistant Professor, Department of MIS

Collaboratively developed and taught in online graduate program. Participated in faculty promotion and tenure review process. Served as faculty advisor for student groups. Designed and delivered information technology training modules for "at-risk" African-American male middle school students. Teaching focus: Knowledge Management and Business Intelligence (online), Systems Analysis and Design

## University of Oklahoma, Norman, OK

### **Assistant Professor, Division of MIS**

Engaged in relationship building activities through industry-academic partnerships. Led multi-year project to develop Memorandum of Understanding involving virtual and face-to-face collaborations among U.S. university researchers and South African corporate consultants, government officials, and NGO representatives. Engaged in action research focusing on water science data management in a South African government agency, resulting in policy and procedure changes. Informal advisement of minority students. Teaching focus: IS Infrastructure, C Programming

Florida State University, Tallahassee, FL **Editorial Assistant, Journal of Management** 

### Instructor and Course Coordinator, Department of Information and Management Sciences Graduate Assistant, Department of Information and Management Sciences

Designed and implemented operational procedures and database to support Journal of Management business processes and reporting needs. Led course redesign and faculty training as course coordinator; taught 2/2/1 load with full course responsibility. Analyzed university processes, communication patterns, and IT implementation efforts during dissertation research. Teaching focus: Introduction to Business Processes, COBOL Programming

### Northern Virginia Community College, Alexandria, VA

#### Assistant Professor, Business Technologies Division

Worked in cross-functional team to accomplish major curriculum review and make academic program recommendations to senior management. Supervised adjunct faculty and advised students. Teaching focus: Business Communications, Office Administration

#### Board of Governors of the Federal Reserve System, Washington, DC

### **Compensation Specialist, Graduate Co-Op Program**

Developed leave audit program and procedures. Performed job analyses and created/revised job descriptions. Analyzed financial/administrative impacts of salary structure movement and merit pay distribution.

#### University of Maryland, College Park, MD

## **Graduate Assistant, Office of Human Relations Programs**

Developed and distributed survey to assess diversity efforts at U.S. Universities. Analyzed survey data and reported findings. Project resulted in comprehensive diversity resource website.

2011-2014

#### 2000-2004

2004-2008

1995 - 2000

1993-1994

1992-1993

1994-1995

### National Capitol Systems, Incorporated, Alexandria, VA

Assistant Director, Operations and Systems Management – Center for AIDS and Substance Abuse Training

 Managed \$4M federally funded project. Engaged in strategic planning and monitored implementation progress while ensuring compliance with federal regulations. Supervised logistics of 75 nationwide training events and workshops per year involving 10 staff personnel and 50+ consultants. Managed contract administration, procurement, data management, and mail-order activities.

Government Technology Services, Incorporated, Chantilly, VA

## **Contract Compliance Specialist**

## **Federal Schedules Administrator**

Developed corporate policies, procedures, and training materials to ensure compliance with federal procurement
regulations and existing contract terms and conditions. Audited and monitored procurement, vendor contracting,
marketing communications, sales functions, and public policies to reduce corporate exposure to non-compliance
liabilities. Reporting to VP Business Development, administered GSA schedule contracts responsible for 70% of
corporate revenues. Prepared negotiation cost and pricing data.

Hazelton Laboratories America, Incorporated, Vienna, VA

## **Contracts Assistant**

Monitored compliance with terms of contracts. Analyzed contract operations and project accounting activity
comparing budgeted and actual performance. Developed and maintained database and file management systems
improving access and analysis of contract data.

## VOLUNTEER

### The PhD Project, Montvale, NJ

Information Systems Faculty Mentor and Conference Planning Committee Member

Coached junior faculty PhD Project IS alumni in career matters, particularly issues relevant to underrepresented minority status in US business schools. Mentored IS doctoral student members. Collaborated on program planning for annual national conferences and annual IS Doctoral Student Association conferences, identifying and arranging for speakers, developing content, and moderating general and breakout sessions. Initiated and managed 10<sup>th</sup> anniversary ISDSA alumni pledge campaign. Featured in article entitled "Dr. Pamela Carter and the PhD Project" in August/September 2010 issue *Diversity/Careers in Engineering and Information Technology* magazine. Guest speaker on UNC-TV *Black Issues Forum* episode #2515 "The PhD Project".

## RESEARCH

## **REFEREED PUBLICATIONS AND PRESENTATIONS**

Pamela E. Carter (2013), Curricular Leadership through Online Curriculum Network Governance, 19<sup>th</sup> Annual Sloan Consortium International Conference on Online Learning.

Pamela E. Carter, Jason Bennett Thatcher, L. Kent Marett, and Katherine M. Chudoba (2012), Post-Acceptance Intentions and Behaviors: An Empirical Investigation of Information Technology Use and Innovation, *Journal of Organizational and End User Computing*, Vol. 24, No.1, pp. 1-20.

Sherrie D. Cannoy and Pamela E. Carter (2011), Information Politics in Health Information Exchange Networks, *Journal of Information Privacy and Security*, Vol. 7, No. 2), pp. 65-90.

Pamela E. Carter and Lemuria Carter (2011), Healthcare Consumer Education Services to Support Health IT: A Service System Approach to IT Diffusion, *Proceedings of the 42<sup>nd</sup> Annual Meeting of the Decision Sciences Institute*.

Pamela E. Carter (2010), IT Service Value Creation in a Global Environment, *Journal of Global Information Technology Management*, Vol. 13, No. 4, pp. 4-27.

Pamela E. Carter and Raquel Teasley (2010), A Conceptual Model of Health Information Technology Literacy Intervention to Improve African-American Student Health Decision-Making, *Proceedings of the 12th Annual Conference of the Academy of Business Disciplines*.

Pamela E. Carter (2010), Using Evidence-based Exploration and Discovery as Vehicles for Active Student...and Teacher Learning, 2010 Lilly Conference on College and University Teaching and Learning.

Pamela E. Carter and Gina Green (2009), Networks of Contextualized Data: A Framework for Cyberinfrastructure Data Management, *Communications of the ACM*, Vol. 52, No. 2, pp. 105-109.

1988-1989 1987-1988

1986-1987

2000-2010

Pamela E. Carter and Belinda P. Shipps (2009) Service Orientation and the Systems Analysis and Design Course: Is Current State of Practice State-of-the-Art?, *Proceedings of the Association of Information Systems SIG-ED IAIM Conference*.

Pamela E. Carter (2009), Servitizing the Introduction to Management Information Systems Course for Business Students, IT Service Management – USA Academic Forum.

Tom E. Yoon and Pamela E. Carter (2007), Investigating the Antecedents and Benefits of SOA Implementation: A Multi-Case Study Approach, *Proceedings of the Americas Conference on Information Systems*.

Pamela E. Carter (2008), What is the Nature of an IT Service? A Knowledge Management Response, Association of Information Systems Conference on Services.

'Jon Jasperson, Pamela E. Carter, and Robert W. Zmud (2005), A Comprehensive Conceptualization of Post-Adoptive Behaviors Associated with Information Technology Enabled Work Systems, *MIS Quarterly*, Vol. 29, No. 3, pp. 525-557.

\*\*Received Best Published Paper in 2005 Award, Academy of Management OCIS Division

Pamela E. Carter (2006), Information-Organization Systems of Distributed Cognition: An Institutional Analysis of Form and Function, Academy of Management Conference.

Shaila M. Miranda and Pamela E. Carter (2005), Innovation Diffusion and e-Collaboration: The Effects of Social Proximity on Social Information Processing, *International Journal of e-Collaboration*, Vol. 1, No. 3, pp. 35-57.

Joey F. George and Pamela E. Carter (2004), Computer-Based Performance Monitoring in *Computers in Society: Privacy, Ethics & the Internet,* Joey F. George (Ed.), Upper Saddle River, NJ: Prentice-Hall.

Pamela E. Carter (2003), Toward a Theory of Systems Integration Project Management, *Proceedings of the Americas Conference on Information Systems*.

Traci Carte, Pamela E. Carter, and Claudia Cogliser (2002), Challenges for Organizations in Technology Innovation and Implementation: Vision, Opportunities, and Obstacles, International Western Academy of Management Conference.

Pamela E. Carter and Ritu Agarwal (2002), Getting Out of the Fog: A Research Design for Complex MIS Phenomena, International Symposium on Research Methods.

Pamela E. Carter, Ritu Agarwal, and V. Sambamurthy (1999), Organizational Innovation with Information Technologies: The Cycle of Adoption, Adaptation, and Use, *Proceedings of the Americas Conference on Information Systems*.

Ritu Agarwal, Manju Ahuja, Pamela E. Carter, and Mitch Gans (1998), Early and Late Adopters of IT Innovations: Extensions to Innovation Diffusion Theory, Diffusion Interest Group in Information Technology (DIGIT) Conference.

Pamela E. Carter (1997), Institutional Pressures and Employee Willingness to Conform to Newly-Designed, IT-Enabled Work Roles: The Impact of Employee Perceptions of Work Process Variability and Analyzability, *Proceedings of the Americas Conference on Information Systems*.

Darla J. Domke, Pamela E. Carter, Kimberly A. Davis, and Kevin P. Duffy (1997), Environmental Issues and Corporate Stakeholder Communications in the Petroleum Industry: A Content Analysis of the Letters to the Shareholders in Fortune 500 Annual Reports, *Proceedings of the Southwest Academy of Management Conference*.

### INVITED PUBLICATION AND PRESENTATIONS

Pamela E. Carter (2012), Intrusive Advising: Challenges and Strategies in Resource-Constrained Environments, Cultivating Competence and Confidence (C3) Conference, Guilford Technical Community College.

Pamela E. Carter (2009), IT Diffusion Research: Conceptualizing an Integrative Framework, Information Systems Research Seminar Series, Bryan School of Business and Economics, University of North Carolina Greensboro.

Pamela E. Carter, 'Jon Jasperson, and Robert W. Zmud (2006), Defining IT-Enabled Work Systems: Response to Alter, *Communications of the Association for Information Systems*, Vol. 17, February, pp. 17-26.

Pamela E. Carter and Katherine M. Chudoba (2006), Interdependence and Fluidity: The Construction and Destruction of a Virtual Organization, Conference Celebrating the Work and Life of Gerry DeSanctis, Duke University.

Pamela E. Carter (2006), Managing Environment Knowledge: A Dialectical Problem of Practice in Developing Countries, Caribbean Conference on Information Systems.

Pamela E. Carter (2003), Data Management: A Two-day Seminar, Republic of South Africa, Dept. of Water Affairs and Forestry.

Pamela E. Carter (2002), Acquiring Data from and Disseminating Data to Many Different Stakeholders, Republic of South Africa, Dept. of Water Affairs and Forestry.

Pamela E. Carter (2001), Incorporating Time and Context: Research Frameworks for Technology Diffusion, DIGIT (Diffusion Interest Group in Information Technology) Conference.

### **COURSES TAUGHT**

## TEACHING

#### North Carolina A&T State University (NCATSU)

Introduction to Management Information Systems, MGMT 241 Employee Relations, MGMT 734 Contemporary Issues in HRM (HR Analytics/HRIS), MGMT 735 E-Business and E-Commerce Management, MGMT 746

#### Florida State University (FSU)

Foundations of MIS, ISM 3003 Introduction to Business Processes, ISM 3004 Introduction to MIS, ISM 3011 COBOL, CGS 3403 MIS Analysis and Design, ISM 4113 Knowledge Management and Business Intelligence, ISM 5428

#### University of Oklahoma (OU)

C Programming, MIS 3013 IS Infrastructure, MIS 3363 Honors Research, MIS 3980

#### Northern Virginia Community College (NVCC)

Keyboarding, OFT 111 Information and Records Management, OFT 137 Word Processing I and II, OFT 141 and 142 Business Communications, OFT 205 Office Administration I and II, OFT 243 and 244

## **ONLINE COURSE DEVELOPMENT DOMAINS**

Accounting Applied Computer Science Computer Information Security Criminal Justice Entrepreneurship Finance Health Care Administration Human Resources Management Homeland Security International Business Industrial/Organizational Psychology Knowledge Management Management Management Information Systems Management of Engineering and Technology Marketing Organizational Leadership Project Management Public Administration

## SERVICE

#### UNIVERSITY/COLLEGE

Curriculum Committee, Community College of Philadelphia, 2017-present Co-Chair, Academic and Student Success Master Plan Committee, 2017 Liaison, American Council of Education Pennsylvania Women's Network, 2016-present Technology Coordinating Committee, Community College of Philadelphia, 2016-present Academic Affairs Committee, Northcentral University, 2014-2015 WASC Regional Accreditation Self-study Committee, Northcentral University, 2014-2015 HLC Regional Accreditation Self-study Committee, Northcentral University, 2013-2015 Policies, Procedures, and Information Flow Committee, NCATSU, 2010-2011 Graduate Council, NCATSU, 2009-2011 Co-Developer and Facilitator, "Developing Student Learning Outcomes" Faculty Workshops, NCATSU, 2010 Enrollment Management Processes Strategic Planning Subcommittee, NCATSU, 2010 Academy of Teaching and Learning Advisory Board, NCATSU, 2009-2010 Women and Leadership Committee, FSU, 2007-2008 Athletic Committee, FSU, 2007-2008 LeaderShape Cluster Facilitator, FSU, 2007 Library Committee, OU, 2002-2004

### SCHOOL/COLLEGE

Assurance of Learning Committee/Task Force, School of Business and Economics, NCATSU, 2009-2011 MBA Task Force, School of Business and Economics, NCATSU, 2009-2010 Chair, SAP Task Force, School of Business and Economics, NCATSU, 2009 Graduate Appeals Committee, College of Business, FSU, 2005 Publications Committee, Price College of Business, OU, 2001-2004 Student Representative, Ph.D. Policy Committee, College of Business, FSU, 1998-1999 Computer Information Systems and Office Systems Technology Curriculum Task Force, NVCC, 1994-1995

### DEPARTMENT

Promotion and Tenure Committee, Management Department, NCATSU, 2011 Curriculum Committee, Management Department, NCATSU, 2009-2010 Chair, MIS Program Marketing Task Force, Management Department, NCATSU, 2009-2010 Chair, MIS Degree Program and Curriculum Task Force, Management Department, NCATSU, 2008-2010 Initiator and Coordinator, MIS @ the Movies, MIS Department, FSU, 2005, 2007-2008 Scholarship Committee, MIS Department, FSU, 2006-2008 Faculty Recruitment Committee, MIS Department, FSU, 2006-2007 Women in IT Symposium Committee, MIS Department, FSU, 2005-2006 Initiator and Coordinator, IS Doctoral Student Brown Bag Sessions, FSU, 2005 Undergraduate AACSB Committee, MIS Department, FSU, 2005 Marketing Committee, MIS Department, FSU, 2005 P&T Publications Requirements Committee, MIS Unit, OU, 2002-2003 Faculty Recruitment Committee, MIS Unit, OU, 2001

## LOCAL COMMUNITY

Member, Philabundance Operating Committee, Philadelphia, PA, 2017-present
Co-Lead, Triad Area, itSMF-USA Central North Carolina Local Interest Group, 2009-2010
Guest Speaker, Hillside High School, Durham, NC, 2009
IT Curriculum Development and Volunteer Training, Young Black Male Discovery Project, Leon County School System, Tallahassee, FL, 2007-2008
Teacher Collaborations to Incorporate MIS Concepts into Curriculum, Rickards High School, Tallahassee, FL,

### ACADEMIC DISCIPLINE

2007-2008

### Associations

Member, Special Interest Group Committee, Association of Information Systems 2008-2011
Academic Liaison, Information Systems Audit and Control Association, 2009-2011
Past-Chair, SIGADIT, Association for Information Systems, 2009
Chair, SIGADIT, Association for Information Systems, 2008
Chair-Elect, SIGADIT, Association for Information Systems, 2007
Dissertation of the Year Selection Committee, Decision Sciences Institute, 2007
Best Published Paper Selection Committee, Academy of Management, OCIS Division, 2007
VP Meetings, SIGADIT, Association for Information Systems, 2006
PhD Fellowship Committee, National Black MBA Association, 2006
Academic Liaison, Information Systems Audit and Control Association, 2002-2005
IS Faculty Project Committee, 2002-2005
PhD Student Representative, Academy of Management Council, 1999-2000
President, Doctoral Business Students Association, Florida State University, 1998-1999

## Conferences

Mini-Track Chair, "Workforce and Talent Management", Americas Conference on Information Systems, 2011 Associate Editor, "Behavioral Issues in IS" Track, International Conference on Information Systems, 2011 Planning Committee, PhD Project National Conference, 2002-2010

Associate Editor, "IT Services" Track, International Conference on Information Systems, 2010

Associate Editor, European Conference on Information Systems, 2009

Mini-Track Chair, "Supporting Diversity in IS Education", Americas Conference on Information Systems, 2009

- Mini-Track Chair, "Research Methods in IT Adoption and Diffusion Research", Americas Conference on Information Systems, 2009
- Associate Editor, European Conference on Information Systems, 2008

Associate Editor, "Social Aspects of IS" Track, International Conference on Information Systems, 2008

Track Chair, "IT Diffusion" Track, Americas Conference on Information Systems, 2008

- Mini-Track Chair, "Building on Classic Theories to Reach New Heights in Adoption and Diffusion Research" Americas Conference on Information Systems, 2007
- Associate Editor, "IT for Underserved Communities" Track, International Conference on Information Systems, 2006

10<sup>th</sup> Anniversary Chair Fundraising and Planning, PhD Project IS Doctoral Student Association Conference, 2006 Program Chair, DIGIT Workshop, 2005

Associate Editor, "Management of Information Technology & Systems" Track, International Conference on Information Systems, 2004

Track Chair, "Emerging Information Technologies," 2004 DSI Conference, 2003-2004 Conference Chair, IS Faculty Project, 2002-2004

Planning Committee, PhD Project IS Doctoral Student Association Conference, 2001-2003 Program Committee, INFORMS Conference on Information Systems and Technology, 2002 Co-Chair, New Doctoral Students Consortium, Academy of Management, 1997-1999

#### **Doctoral Consortia**

Co-Chair, ACM SIGMIS Doctoral Consortium on Computer Personnel Research, 2009-2010 Faculty Advisor, ACM SIGMIS Doctoral Consortium on Computer Personnel Research, 2008-2009

### **AD HOC REVIEWER**

#### Journals

MIS Quarterly, Information Systems Research, Organization Science, European Journal of Information Systems, The Data Base for Advances in Information Systems, Omega: The International Journal of Management Science, Information Systems Journal, Information Systems Management, Journal of Management, Information, Technology and People, Journal of Information Technology and Management, IEEE Transactions on Engineering Management

#### Conferences

Academy of Management Conference, International Conference on Information Systems, Decision Sciences Institute, Americas Conference on Information Systems, Hawaii International Conference on System Sciences, Diffusion Interest Group in Information Technology Conference, European Conference on Information Systems

### **COACHING / MENTORING / ADVISING**

Student Advising, Management Department, NC A&T State University, 2008-2010
PhD Student and Junior Faculty Mentoring, PhD Project, 2000-2010
Faculty Mentor, Junior Faculty Consortium, International Conference on Information Systems, 2010
Panelist, PhD Project IS Doctoral Student Association Conference, 2005-2010
Panelist, MIS Breakout Session, PhD Project National Conference, 2001-2010
Faculty Advisor, Black Female Development Circle, Florida State University, 2006-2008
Faculty Advisor, INROADS Student Association, Florida State University, 2005-2006
Panelist, Meet the Black Faculty, Florida State University, 2005, 2006

## HONORS AND AWARDS

Best Reviewer Award, *Information Systems Research* (top-tier journal) and INFORMS Information Society, 2008 Distinguished Service Recognition, Association of Information Systems SIGADIT, 2008 Best Published Paper in 2005, Academy of Management, OCIS Division, 2006 2005 Reviewer of the Year – Honorable Mention, *MIS Quarterly* (top-tier journal), 2006 Circle of Compadres Honoree, PhD Project, IS Doctoral Student Association, 2005 Halliburton Partners-in-Learning Award, Price College of Business, University of Oklahoma, 2002 Ralph E. Powe Junior Faculty Enhancement Award, Oak Ridge Associated Universities, 2002 KPMG Doctoral Scholar and Fellowship Recipient, 1997-2000 International Conference on Information Systems Doctoral Consortium, 1999 College of Business Fellowship, Florida State University, 1995-1998 Irwin Distinguished Paper Award First Runner-Up, Southwest Academy of Management Conference, 1997 University Fellowship, University of Maryland, 1993-1994 Scholarship, National Black MBA Association, Washington, DC Chapter, 1993-1994

## **PROFESSIONAL AFFILIATIONS**

ISACA (Information Systems Audit and Control Association) Project Management Institute Society for College and University Planning Society for Human Resource Management The PhD Project